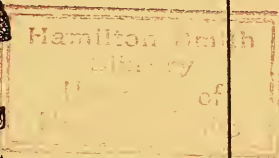


322
1921

ANNUAL REPORT

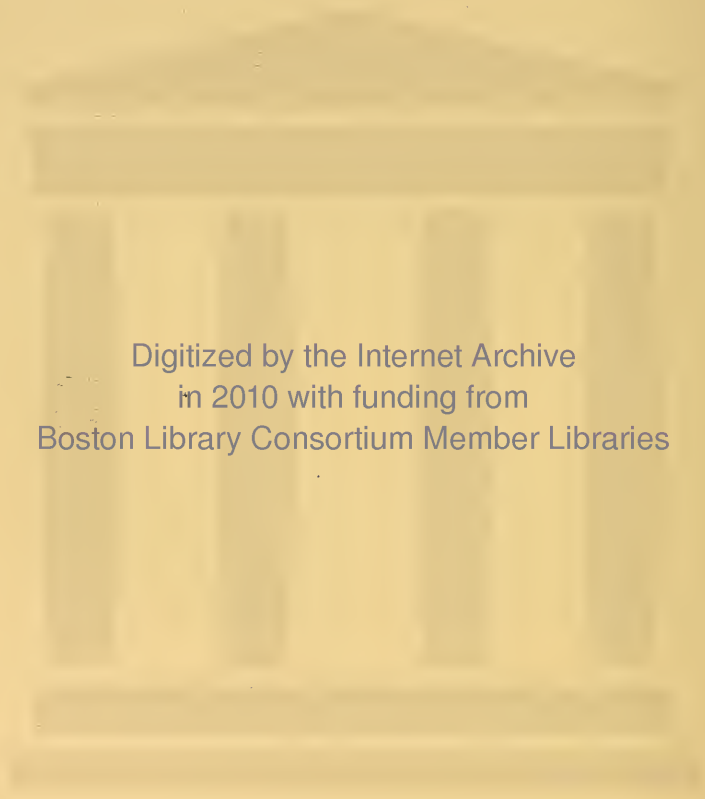
OF THE OFFICERS OF THE

TOWN OF SANDWICH



FOR THE FISCAL YEAR
ENDING JANUARY 31

1921



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ANNUAL REPORT
OF THE
OFFICERS
OF THE
TOWN OF SANDWICH
For the Fiscal Year Ending January 31

1921

This is to certify that the information contained in this report was taken from official records and is complete to the best of our knowledge and belief.

January 31, 1921.

ALONZO McCRILLIS,
HARRY BLANCHARD,
CARL S. DORR,

Selectmen.

WILLIAM HEARD,

Treasurer.

BLANCHARD PRINTING CO.
Boston, Mass.
1921.

TOWN OFFICERS

Moderator

CHARLES B. HOYT

Town Clerk

CHARLES O. SMITH

Town Treasurer

WILLIAM HEARD

Tax Collector

KATHERINE F. BRYER

Representative

ALONZO McCRILLIS

Librarian

MILDED T. BLANCHARD

Library Trustees

JESSE L. AMBROSE

E. LOUISE WHITE

KATHERINE F. BRYER

Trustees of Trust Funds

DANIEL D. ATWOOD

WILLIS B. MARSTON

ELMER B. HART

Town Road Agent

FRED O. MASON

State Road Patrolman

FRED TAPPAN

Board of Health

DR. A. B. HOAG and SELECTMEN

Supervisors of the Check List

WILLIS B. MARSTON

WALTER S. TAPPAN

W. LEROY WHITE

Ballot Inspectors

J. HERBERT HAM

CLARE E. GEORGE

EDWARD E. QUIMBY

G. ROLAND SMITH

Fire Warden

DANIEL S. WATSON

Board of Selectmen

ALONZO McCRILLIS

HARRY BLANCHARD

CARL S. DORR

Auditors

CHARLES R. FELLOWS

SUMNER B. CLARK

GUY B. THOMPSON

Constables

EUGENE P. WALLACE

LEVERETT C. FELCH

Dog Officer

EUGENE MUDGETT

SCHOOL DISTRICT

Moderator

JOHN S. QUIMBY

Clerk

WILLIAM HEARD

Treasurer

ELMER B. HART

Truant Officer

LEVERETT B. FELCH

School Board

MABEL I. QUIMBY, LIZZIE B. GRAVES, DR. A. B. HOAG

THE STATE OF NEW HAMPSHIRE

To the inhabitants of the Town of Sandwich in the County of Carroll, in said State, qualified to vote in town affairs. You are hereby notified to meet at the Town Hall in said town on Tuesday, the eighth day of March next. at ten of the clock in the forenoon, to act upon the following subjects:

1. To choose all necessary town officers for the year ensuing.

2. To elect three Selectmen; one for three years, one for two years, and one for one year.

3. To bring in your ballots upon each of the questions submitted by the Convention to Revise the Constitution relative to the Amendments proposed by said Convention at a session held on January 28, 1921.

4. To raise money for the maintenance of the library in addition to the amount required by law.

5. To raise money to pay interest on School Fund note for the year ensuing.

6. To raise money to pay the expense of decorating soldiers' graves.

7. To see if the town will vote to raise money for the observance of Old Home Week.

8. To see if the town will vote to raise money for the repair of the Notch and Dale roads.

9. To raise money for the maintenance of the Trunk Line Road.

10. To raise money for the maintenance of State Aid roads.

11. To see if the town will vote to raise money in addition to the sum required by law to obtain state aid for the construction of State Road.

12. To see if the town will vote to authorize the selectmen to employ an expert highway agent, as provided in Chapter 171, Laws of 1915, and to pass any vote relating thereto.

13. To see if the town will vote to elect a tax collector and to pay one-half of one per cent for collecting the town taxes.

14. To raise money to make and repair highways and bridges and pass any vote relating thereto.

15. To see if the town will vote to discontinue the road leading from the "Brick House," so called, at Whiteface Intervale, to the main highway.

16. To raise such sums of money as may be necessary to pay town charges for the ensuing year.

Given under our hands and seal this seventeenth day of February in the year of our Lord, nineteen hundred and twenty-one.

ALONZO McCRILLIS,
HARRY BLANCHARD,
CARL S. DORR,

Selectmen of Sandwich

Budget

Estimated expenses for the ensuing year:

| | |
|--|-------------|
| State Tax | \$5,136.00 |
| County Tax | 3,600.00 |
| Library by law | 81.90 |
| Library by vote | 200.00 |
| Highways and bridges | 8,000.00 |
| Trunk Line maintenance | 800.00 |
| State Aid maintenance | 650.00 |
| To obtain State Aid for State Road construction | 691.00 |
| Memorial Day | 75.00 |
| Old Home Day | 200.00 |
| Interest on School Fund Note | 133.92 |
| To defray town charges | 1,000.00 |
| | <hr/> |
| | \$20,567.82 |

List of Town Property

| | |
|----------------------------------|-------------|
| Town hall, land and building | \$8,000.00 |
| Furniture and equipment | 200.00 |
| Library, land and building | 17,500.00 |
| Furniture and books | 8,500.00 |
| Fire extinguishers | 100.00 |
| Highway Department: | |
| Land and buildings | 300.00 |
| Equipment | 1,000.00 |
| Schools: | |
| Nine school houses | 9,000.00 |
| Equipment, books and furnishings | 2,000.00 |
| | <hr/> |
| | \$46,600.00 |

Selectmen's Report

Inventory April 1, 1920

| | |
|--|----------------|
| Lands and buildings less exemptions | \$1,118,090.00 |
| 428 Horses, less exemptions | 66,700.00 |
| 65 Oxen, less exemptions | 8,480.00 |
| 352 Cows, less exemptions | 21,480.00 |
| 154 Other neat stock, less exemptions | 9,980.00 |
| 50 Sheep, less exemptions | 520.00 |
| 64 Hogs, less exemptions | 2,480.00 |
| 5 Portable mills, less exemptions | 3,400.00 |
| 6 Boats and launches, less exemptions | 1,270.00 |
| Wood, lumber, etc., less exemptions | 86,250.00 |
| Municipal bonds and notes, less exemptions | 14,300.00 |
| Money on hand at interest or on deposit, less exemptions | 1,050.00 |
| Stock in trade, less exemptions | 48,434.00 |
| Mills and machinery, less exemptions | 3,600.00 |
| <hr/> | |
| Total, exclusive of exemptions | \$1,386,034.00 |
| Amount exempted to soldiers | 5,850.00 |
| Total valuation | \$1,391,884.00 |

List of Appropriations, 1920

| | |
|---|-------------------|
| State Tax | \$4,410.00 |
| County Tax | 3,507.90 |
| Soldiers' War Relief | 588.00 |
| Schools by law | 4,837.00 |
| Head Tax on 140 pupils, at \$2.00 | 280.00 |
| Additional by vote to carry schools to Aug. 31, 1920 | 2,500.00 |
| Flags | 50.00 |
| High School Tuition | 300.00 |
| Repair of school houses | 500.00 |
| Text books and supplies | 300.00 |
| Salaries of school officers | 187.00 |
| Library by law | \$81.90 |
| Repair of highways and bridges | 8,000.00 |
| Maintenance of State Aid roads | 650.00 |
| Maintenance of Trunk Line | 800.00 |
| To obtain State Aid for State Road construction | 691.00 |
| Memorial Day | 75.00 |
| Old Home Day | 200.00 |
| Town Fair | 200.00 |
| Interest on school fund note | 133.92 |
| To defray town charges | 1000.00 |
| Part of 5 per cent used | 365.96 |
| | <hr/> \$29,657.68 |
| 397 polls deducted | 1,937.00 |
| | <hr/> \$27,720.68 |
| Inventory, \$1,386,034.00 x \$2.00 | \$27,720.68 |

Financial Statement

Assets

| | | |
|-------------------------------|--------|------------|
| Cash in hands of treasurer | | \$8,749.83 |
| Accounts due Town: | | |
| Due from State: | | |
| Joint highway accounts, unex- | | |
| pended balances in State | | |
| Treasury: | | |
| State Aid maintenance | 326.70 | |
| State Aid construction | 121.38 | |
| Trunk Line maintenance | 203.15 | |
| Sandwich Notch and | | |
| Dale roads | 46.50 | |
| | | |
| Total Assets | | \$9,447.56 |

Liabilities

| | | |
|--|----------|------------|
| Balance due Veterans' Association | \$5.67 | |
| Appropriation for wiring Library | 150.00 | 155.67 |
| Due schools: | | |
| (a) Dog licenses | 123.60 | |
| (b) Balance of appropriation | 1,465.92 | |
| (c) Fines | 25.00 | 1,614.52 |
| State and Town joint Highway accounts: | | |
| (a) Unexpended balances in | | |
| State Treasury | 644.31 | |
| (b) Unexpended balances in | | |
| Town Treasury | 491.31 | 1,135.62 |
| Town maintenance: | | |
| (a) Amount due roads | | 1,212.29 |
| School Fund note | | 2,232.00 |
| | | |
| Total Liabilities | | \$6,350.10 |

| | | |
|---|------------|----------|
| Excess of assets over liabilities (surplus) | | 3,097.46 |
| Net surplus, Jan. 31, 1920 | \$3,906.66 | |
| Net surplus, Jan. 31, 1921 | 3,097.46 | |
| Decrease of surplus | 809.20 | |

ALONZO McCRILLIS,
HARRY BLANCHARD,
CARL S. DORR,

Selectmen.

Town Clerk's Report

| | | |
|---|----------|----------|
| Received for license of 50 male dogs, at \$2.00 | \$100.00 | |
| Received for license of 7 female dogs, at \$5.00 | \$35.00 | 135.00 |
| Town Clerk's commission, at 20c | | 11.40 |
| Balance paid to town Jan. 31, 1921 | | \$123.60 |

CHARLES O. SMITH,
Town Clerk.

Treasurer's Report

William Heard, Treasurer, in account with Town of
Sandwich

DR.

| | | |
|-----------------------------|-------------|-------------|
| Received of Treasurer, 1919 | \$ 7,143.70 | |
| Received of Selectmen | \$15,110.73 | |
| Received of Collector, 1920 | 29,657.68 | |
| Received of added taxes | 15.00 | |
| | | <hr/> |
| | | \$51,927.11 |

CR.

| | | |
|---------------------------|------------|-------------|
| Paid State tax | \$4,998.00 | |
| Paid State poll tax | 726.00 | |
| Paid County tax | 3,507.90 | |
| Paid highways | 20,464.53 | |
| Paid incidentals | 5,058.40 | |
| Paid schools | 7,741.40 | |
| Paid library | 81.90 | |
| Paid paupers | 246.70 | |
| Paid public water | 17.50 | |
| Paid bounties | 43.80 | |
| Paid abatements | 91.15 | |
| Sandwich Fair Association | 200.00 | |
| | | <hr/> |
| | | \$43,177.28 |

Cash in hands of Treasurer
January 31, 1921

8,749.83

\$51,927.11^s

RECEIPTS

Current Revenue:

From Local Taxes:

| | | |
|-----------------------------------|-------------|-------------|
| (a) Amount committed to collector | \$29,657.68 | |
| (b) Additional collected | 15.00 | |
| | <hr/> | \$29,672.68 |

From the State:

For Highways:

| | | |
|----------------------------|----------|----------|
| (a) State Aid maintenance | 736.49 | |
| (b) State Aid construction | 327.53 | |
| (c) Trunk Line maintenance | 1,121.00 | |
| | <hr/> | 2,185.02 |

For Other Purposes:

| | | |
|------------------------------|----------|----------|
| (a) Insurance tax | \$ 9.00 | |
| (b) Railroad tax | 290.22 | |
| (c) Savings Bank tax | 1,400.98 | |
| (d) Forest fire reserve fund | 12.55 | |
| (e) Fighting forest fires | 1.75 | |
| (f) Bounties | 43.80 | |
| | <hr/> | 1,758.30 |

From Local Sources Except Taxes:

| | | |
|---|----------|----------|
| Dog licenses | \$123.60 | |
| Election filing fees | 11.00 | |
| Fines | 25.00 | |
| Rent of town hall | 90.00 | |
| Interest on deposits | 34.64 | |
| From trustees of Alfred Quimby fund for roads | 6,000.00 | |
| From Blanchard fund for roads | 1,304.42 | |
| Permits for registration of motor vehicles | 566.08 | |
| | <hr/> | 8,154.74 |

Receipts Other Than Current Revenue:

| | | |
|--|------------|-------------|
| Temporary loan in anticipation of taxes | \$3,000.00 | |
| Balance from Veterans' Ass'n | 5.67 | |
| Desk sold | 7.00 | |
| | <hr/> | 3,012.67 |
| Total Receipts from all sources | | \$44,783.41 |
| Cash on hand Feb. 1, 1920 | | 7,143.70 |
| | | <hr/> |
| Grand Total | | \$51,927.11 |

PAYMENTS

General Government:

| | | |
|-------------------------|----------|------------|
| Town officers' salaries | \$877.44 | |
| Town officers' expenses | 176.77 | |
| Town hall | 181.15 | |
| | <hr/> | \$1,235.36 |

Protection of Persons and Property:

| | | |
|--------------|---------|-------|
| Police | \$10.00 | |
| Forest fires | 14.25 | |
| Bounties | 43.80 | |
| | <hr/> | 68.05 |

Health:

| | | |
|------------------|-------|-------|
| Health officers | 15.00 | |
| Vital statistics | 6.75 | |
| | <hr/> | 21.75 |

Highways and Bridges:

| | | |
|---|-----------|-----------|
| State Aid maintenance | 1,670.37 | |
| Trunk Line maintenance | 1,967.54 | |
| Town maintenance, including snow bills | 14,615.64 | |
| Water tubs | 17.50 | |
| | <hr/> | 18,271.05 |

| | | |
|------------------------------------|------------|-------------|
| Libraries: | | |
| Library by law | | 81.90 |
| Charities: | | |
| Town poor | | 246.70 |
| Patriotic Purposes: | | |
| Memorial Day and Old Home Day | | 296.77 |
| Recreation: | | |
| Town Fair | | 200.00 |
| Unclassified: | | |
| Abatements | 91.15 | |
| Miscellaneous | 157.50 | |
| | <hr/> | 248.65 |
| Interest: | | |
| Paid on temporary loan | | 28.67 |
| New Construction and Improvements: | | |
| State Aid construction | 2,210.98 | |
| Heating equipment, town hall | 294.10 | |
| | <hr/> | 2,505.08 |
| Indebtedness: | | |
| Temporary loan | | 3,000.00 |
| Payments to Other Governmental | | |
| Divisions: | | |
| To State | \$5,724.00 | |
| To County | 3,507.90 | |
| To school districts | 7,741.40 | |
| | <hr/> | 16,973.30 |
| | | <hr/> |
| Total payments for all purposes | | \$43,177.28 |
| Cash on hand January 31, 1921 | | 8,749.83 |
| | | <hr/> |
| | | \$51,927.11 |

DETAIL STATEMENT OF PAYMENTS

General Government:

Town Officers' Salaries:

| | | |
|--|----------|----------|
| Chas. O. Smith, town clerk | \$ 74.44 | |
| Mildred T. Blanchard, librarian | 120.00 | |
| William Heard, town treasurer | 75.00 | |
| Eugene E. Mudgett, dog officer | 10.00 | |
| Katherine F. Bryer, tax collector | 133.50 | |
| W. B. Marston, for supervisors, 2 years | 112.00 | |
| Auditors | 7.50 | |
| Alonzo McCrillis, selectman | 115.00 | |
| Harry Blanchard, selectman | 115.00 | |
| Carl S. Dorr, selectman | 115.00 | |
| | | \$877.44 |

Town Officers' Expenses:

| | | |
|---|-------|--------|
| Carroll Co. Tel. Co. exchange and tolls | 33.60 | |
| William Heard, expense of se- lectmen to Concord, 1920 | 35.71 | |
| Edson C. Eastman, office sup- plies and record books | 26.65 | |
| W. W. Russell, stamps and office supplies | 15.31 | |
| Harry Blanchard, expense of se- lectman to Concord, 1921 | 25.00 | |
| Horse hire and revenue stamp | 5.50 | |
| C. S. Dorr, recording and mak- ing Town Report | 35.00 | |
| | | 176.77 |

Town Hall:

| | | |
|--|--------|--------|
| William Heard, fuel | 6.15 | |
| Heard's Insurance Agency, in- surance | 175.00 | |
| | | 181.15 |

| | | |
|---|----------|-------|
| Protection of Persons and Property: | | |
| Policing Chautauqua | 10.00 | |
| Forest Fires: | | |
| Daniel S. Watson, services as fire warden | 14.25 | |
| | <hr/> | 24.25 |
| Bounties: | | |
| 219 Hedgehogs, at 20 cents | | 43.80 |
| Health and Sanitation: | | |
| Dr. A. B. Hoag, services as health officer | | 15.00 |
| Vital Statistics: | | |
| Dr. A B. Hoag, 10 births and 15 deaths | 6.25 | |
| E. S. Coller, two marriage returns | .50 | |
| | <hr/> | 6.75 |
| Highways and Bridges: | | |
| Trunk Line Maintenance: | | |
| Fred Tappan, Patrolman | | |
| L. L. Davis, truck driver | \$157.50 | |
| S. B. Smith | 186.00 | |
| Herbert Gilman | 76.00 | |
| Fred Tappan | 773.67 | |
| Hiram Vittum | 100.00 | |
| Joseph Wilkins | 78.00 | |
| Chas. Downs | 46.00 | |
| Pike Perkins | 12.00 | |
| B. C. Wade | 64.00 | |
| F. O. Mason | 26.00 | |
| Frank Bryer | 24.00 | |
| James Prescott | 24.00 | |
| Michael Bulger | 18.89 | |
| Wilfred Z. Plummer | 18.00 | |
| Ross M. Graves | 80.00 | |

| | | |
|---------------------------------|-------|------------|
| G. Roland Smith | 7.00 | |
| Otis Davy | 5.00 | |
| John Stocker | 12.00 | |
| A. B. Wakefield | 30.22 | |
| Henry Tappan | 66.66 | |
| Abraham Tappan | 5.78 | |
| W. Leroy White, drain pipe | 2.50 | |
| Sumner B. Clark, repairing road | | |
| drag | 5.00 | |
| E. J. Bryant, linseed oil | 8.00 | |
| Bridge plank | 24.95 | |
| Gravel | 32.75 | |
| Gasoline and oil | 78.70 | |
| Telephone and express | 4.92 | |
| | | <hr/> |
| | | \$1,967.54 |

Fred O. Mason, State and Town Road Agent
State Aid Maintenance

| | |
|-------------------------|----------|
| Walter Atwood | \$141.33 |
| Otis Cook | 45.33 |
| George Cook | 56.00 |
| Wilfred Z. Plummer | 24.00 |
| Fred Mudgett | 137.33 |
| F. A. Bryer | 12.00 |
| James Prescott | 76.01 |
| John Berry | 66.00 |
| Fred O. Mason, horses | 92.76 |
| William Heard, horses | 3.56 |
| Michael Bulger | 73.99 |
| S. B. Smith, and horses | 89.56 |
| G. Roland Smith | 34.67 |
| Otis Davey | 43.89 |
| Wilbur Quimby | 36.44 |

| | | |
|---------------------------|-------|----------|
| Ed. Atwood | 28.89 | |
| John Stocker | 34.67 | |
| Leon Currier, and horses | 49.77 | |
| John Woodbridge | 26.67 | |
| Albert Brownlie | 8.00 | |
| James Plummer | 7.10 | |
| John Nelson | 4.00 | |
| Frank Mudgett | 22.66 | |
| Harry Blanchard, horses | 24.00 | |
| Frank Tilton | 10.20 | |
| Walter Avery | 24.00 | |
| Herman Tilton | 5.10 | |
| Clarence Bryant | 24.00 | |
| Lewis Tappan | 4.00 | |
| Fred Bickford | 26.00 | |
| Phil Sturgis | 50.00 | |
| Herbert Perkins | 8.00 | |
| Alfred Trask | 4.00 | |
| Fred Melanson, horses | 35.31 | |
| Will Chase | 35.31 | |
| Asa Bryant | 19.10 | |
| John Bryant | 8.00 | |
| Harold Tilton | 6.66 | |
| Jesse Mudgett | 6.66 | |
| Hiram Vittum | 5.10 | |
| Oscar Landon | 5.10 | |
| Chas. Cook | 6.00 | |
| Chas. Hodge | 6.00 | |
| Arthur Abbott | 6.00 | |
| Herbert Abbott and horses | 12.00 | |
| C. S. Dorr | 4.00 | |
| Alvah Batchelder | 7.10 | |
| Stringers and spikes | 10.35 | |
| Gravel | 1.75 | |
| | <hr/> | 1,468.37 |

Sandwich Notch and Dale Road

| | | |
|----------------------|----------|------------|
| Moses A. Hall: | | |
| Bush contract | \$100.00 | |
| Additional labor | 78.00 | |
| Otis Cook | 12.00 | |
| Elmer Thompson, oxen | 12.00 | |
| | <hr/> | 202.00 |
| | | <hr/> |
| | | \$1,670.37 |

TOWN MAINTENANCE

Snow Bills

West District 1919-1920

| | |
|---------------------------|---------|
| Moses Brown | \$12.00 |
| Albert Gale | 38.83 |
| Harry Avery | 137.00 |
| Arthur Avery | 107.27 |
| Chas O. Smith | 44.26 |
| Coolidge, Brooks & Rogers | 54.35 |
| Harry Smith | 11.55 |
| Frank Burrows | 22.49 |
| Newell J. Burrows | 13.14 |
| David Glover | 4.67 |
| Harry L. Burrows | 116.30 |
| Henry Tibbetts | 13.88 |
| Henry Vontell | 4.98 |
| J. Frank Martin | 70.35 |
| Levi P. Martin | 10.50 |
| John S. Quimby | 6.00 |
| C. S. Dorr | 2.50 |
| W. E. Demick | 17.25 |
| Walter Hodge | 5.65 |
| Geo. O. Cook | 6.00 |
| Otis Cook | 1.50 |

| | | |
|--------------------|--------|------------|
| Frank L. Hanson | 55.69 | |
| Eugene E. Mudgett | 83.34 | |
| Chas. J. Davis | 11.50 | |
| Marcellus Wallace | 219.28 | |
| Harry W. Avery | 8.98 | |
| Walter H. Avery | 5.98 | |
| Moses Hall | 1.67 | |
| Reuben Hodge | 17.75 | |
| Joseph Moulton | 7.83 | |
| W. H. Taylor | 1.67 | |
| Henry Manning | 1.67 | |
| Havelock Little | 15.00 | |
| Eugene Fogg | 3.33 | |
| William Heard | 31.61 | |
| Harry Blanchard | 17.15 | |
| Jesse Mudgett | 7.00 | |
| Norman Hodge | 14.07 | |
| Carl Thompson | 1.50 | |
| Judson Brown | 8.50 | |
| Arthur G. Thompson | 23.99 | |
| | <hr/> | \$1,237.98 |

East District

| | |
|---------------------|---------|
| H. L. Perkins | \$75.97 |
| Wilfred Z. Plummer | 76.47 |
| Eugene E. Mudgett | 8.00 |
| Clarence R. Plummer | 28.33 |
| Henry Tappan | 45.00 |
| Wm. McClusky | 139.80 |
| W. C. Bryant | 82.94 |
| Ross M. Graves | 104.35 |
| C. S. Dorr | 3.50 |
| Fred O. Mason | 27.81 |
| Frank E. Tilton | 286.35 |
| Jesse Mudgett | 211.94 |

| | |
|--------------------|----------|
| H. E. Abbott | 248.62 |
| Wesley Tewksbury | 11.84 |
| Chas. R. Fellows | 6.50 |
| Leon H. Currier | 9.00 |
| Everett Merrifield | 8.00 |
| Fred Melanson | 147.00 |
| Jerry Martin | 11.65 |
| Chas. J. Davis | 3.00 |
| Allen L. Vittum | 47.50 |
| Thos. Nelson | 9.00 |
| Isaac Graves | 87.56 |
| Asa Bryant | 6.00 |
| John Bryant | 7.50 |
| James H. Plummer | 1.50 |
| J. E. Stocker | 13.34 |
| Arthur F. Abbott | 16.00 |
| Ralph Abbott | 11.84 |
| Chas. Skinner | 5.00 |
| Chas. C. Cook | 10.83 |
| Max Weld | 3.00 |
| Fred Tappan | 10.50 |
| Harry O. Haley | 16.00 |
| Wilbur Quimby | 12.00 |
| | <hr/> |
| | 1,793.64 |

North District

| | |
|------------------|--------|
| Neal McCrillis | \$5.00 |
| Chas. R. Fellows | 29.75 |
| Wilbur Quimby | 67.50 |
| Gilman Hilton | 10.50 |
| Daniel S. Watson | 4.50 |
| Earl Peaslee | 2.00 |
| Wesley Tewksbury | 45.90 |
| James Pierce | 2.53 |

| | | |
|---|--------|------------|
| Leon H. Currier | 45.00 | |
| J. J. Cartland | 51.00 | |
| Lewis C. Elliott | 128.78 | |
| Franceis Elliott | 24.17 | |
| Harold Elliott | 7.50 | |
| Elmer Elliott | 102.28 | |
| Levi P. Martin | 95.13 | |
| Bridge plank | 7.00 | |
| James A. Hanson | 3.00 | |
| John Campbell | 3.00 | |
| | | <hr/> |
| | | \$634.54 |
| Snow bills Nov. 1, 1920, to Jan. 31, 1921 | | 76.08 |
| | | <hr/> |
| Total snow bills | | \$3,742.24 |

Summer Highways

| | |
|--|----------|
| Walter Bryant and horses | \$353.60 |
| Wilfred Z. Plummer | 247.99 |
| James Plummer | 66.88 |
| Asa Bryant | 150.65 |
| Joseph Wilkins | 139.88 |
| Samuel B. Smith, horses and oxen | 621.47 |
| Otis Davey | 157.99 |
| G. Roland Smith | 215.08 |
| Fred O. Mason, horses and supplies | 238.70 |
| Fred Bickford | 112.55 |
| Fred Melanson, horses | 120.44 |
| Eli Davis | 2.00 |
| Sumner B. Clark, road drag and repairs | 30.00 |
| Michael Bulger | 281.00 |
| Harry Avery, 4 horses and men | 950.51 |
| David Glover | 46.00 |
| Chas. C. Cook | 96.00 |
| Chas. Hodge | 29.10 |

| | |
|--|--------|
| Arthur Abbott | 66.32 |
| Herbert Abbott and horses | 205.67 |
| Will Chase | 112.44 |
| Frank Tilton and horses | 40.00 |
| Hiram Vittum | 30.00 |
| Oscar Landon | 18.00 |
| Edward E. Quimby and horses | 10.67 |
| William Heard, horses, express and supplies | 83.98 |
| Newell Burrows | 18.66 |
| Lucien Skinner and horses | 181.08 |
| Levi P. Martin and horses | 39.33 |
| Owen Gilman | 102.00 |
| Will Taylor | 8.00 |
| Harold Tilton | 69.10 |
| Henry Manning | 28.00 |
| Harry Burrows and horses | 8.00 |
| Eugene P. Wallace and horses | 253.44 |
| Arthur Avery, horses | 8.00 |
| Clarence Plummer | 52.00 |
| C. S. Dorr | 5.00 |
| John S. Quimby and horse | 111.66 |
| Eugene E. Mudgett and horse | 75.33 |
| Jesse Mudgett and horses | 70.00 |
| John Nelson | 14.00 |
| Isaac Graves and oxen | 45.00 |
| Aubrey Vittum | 12.00 |
| Allen Vittum | 28.00 |
| Clarence Graves | 1.50 |
| W. S. Quimby | 28.00 |
| Frank Mudgett | 80.66 |
| A. Batchelder | 16.00 |
| Alfred Trask | 28.00 |
| Geo. L. Gray | 28.00 |

| | |
|---|--------|
| Wilbur Quimby | 190.55 |
| Will Perkins | 4.00 |
| Jesse L. Ambrose and oxen, and repairs to road machine | 22.25 |
| Neal McCrillis and oxen, and sup- plies | 12.89 |
| Herbert Perkins and horses | 67.69 |
| Albert Brownlie | 64.00 |
| Walter Atwood | 197.01 |
| Harry E. Wallace | 94.92 |
| Howard Denny | 66.00 |
| Phil Sturgis | 98.87 |
| Chas. B. Hoyt | 12.00 |
| John Stocker | 126.22 |
| Leon Currier and horses | 141.76 |
| Walter Taylor | 4.00 |
| James Pierce | 10.00 |
| Howard Currier | 30.66 |
| Lewis Currier | 30.66 |
| Herman Tilton | 12.00 |
| Watson Beach | 15.34 |
| Edgar Brown | 4.00 |
| John Bryant | 77.55 |
| Clarence Bryant | 92.21 |
| Fred Mudgett | 133.10 |
| Fred Burrows | 5.55 |
| Fred Hodgson | 80.00 |
| Carl Thompson | 46.67 |
| Frank Brown | 80.00 |
| Judson Brown and horses | 124.00 |
| Ralph Abbott | 40.67 |
| Stanley Quimby | 4.00 |
| John Woodbridge | 88.87 |
| Wesley Tewksbury and oxen | 13.93 |

| | |
|-----------------------|--------|
| Harry W. Avery | 12.00 |
| Grace Burnham, horses | 16.00 |
| Ralph Blackey | 15.50 |
| Moses Brown | 12.00 |
| Hiram Corliss | .50 |
| E. J. Atwood | 62.90 |
| Reuben Hodge | 42.00 |
| Joseph Moulton | 26.00 |
| R. F. Abbott | 10.67 |
| Chas. Skinner | 29.00 |
| Wm. McClusky and oxen | 100.00 |
| Eugene Martin | 6.44 |
| Oliver Lee | 2.50 |
| John Tilton | 1.78 |
| W. B. Marston | 4.00 |
| Otis Cook | 28.66 |
| Lewis Tappan | 9.11 |
| F. L. Hanson | 1.50 |
| Winthrop Tappan | 32.67 |
| Max Weld | 6.00 |
| Jeremiah Martin, Jr. | 36.00 |
| Maxwell Boyd | 32.00 |
| John Brown | 38.00 |
| Otis Vittum | 28.00 |
| Archie Palmer | 8.00 |
| Abram Tappan | 4.00 |
| Martel | 4.00 |
| Ross M. Graves | 4.00 |
| Victor Whiting | 3.33 |
| J. A. Smith | 12.00 |
| O. Granville Smith | 4.00 |
| Geo. O. Cook | 40.00 |
| James Prescott | 53.33 |
| Robert C. Penniman | 60.00 |

| | | |
|-------------------------------------|----------|-------------|
| John Berry | 4.00 | |
| Frank Burrows | 72.00 | |
| Henry Thompson | 4.00 | |
| Walter Hodge | 8.00 | |
| Roy Foss | 33.77 | |
| Harry Smith | 8.00 | |
| Howard Stevenson | 10.00 | |
| Severance Bryant | 6.00 | |
| D. S. Watson | 3.00 | |
| Housing snow rollers | 8.00 | |
| Gravel, 263 loads, at 5 cents | 13.15 | |
| Tools and supplies | 9.72 | |
| Road machine | 202.50 | |
| Freight | 9.63 | |
| Bridge plank and stringers | 914.75 | |
| Fred O. Mason, salary as road agent | 1,050.00 | |
| Repair of washouts, Dec., 1920 | 34.44 | |
| | <hr/> | \$10,873.40 |

General Expenses of Department

Water Tubs:

| | | |
|--------------------------------|-------|-------|
| Wilfred Z. Plummer, March | | |
| 1, 1919, to March 1, 1921 | 6.00 | |
| J. J. Cartland, March 1, 1917, | | |
| to March 1, 1921 | 6.00 | |
| Moses A. Hall, March 1, 1920, | | |
| to March 1, 1921 | 2.50 | |
| Walter L. Taylor, March 1, | | |
| 1920, to March 1, 1921 | 3.00 | |
| | <hr/> | 17.50 |

| | |
|---------------------------|-------------|
| Total maintenance expense | \$18,271.05 |
|---------------------------|-------------|

Education:

Library:

| | |
|--------------------------------------|---------|
| Katherine F. Bryer, cash for library | \$81.90 |
|--------------------------------------|---------|

Charities :

Town Poor :

| | | |
|--|--------|----------|
| Dr. A. B. Hoag, services for Edwin Fogg | 3.50 | |
| Eugene P. Wallace, care of Edwin Fogg | 3.00 | |
| Harry Blanchard, team and care of Edwin Fogg | 10.00 | |
| Superintendent County Farm, board Alonzo Carter | 208.72 | |
| Eugene E. Mudgett, care tramps | 2.00 | |
| Mrs. E. S. Gilman, care tramps | 4.50 | |
| William Heard, expense account, Grace Carter | 14.98 | |
| | <hr/> | \$246.70 |

Patriotic Purposes and Recreation :

| | | |
|--|---------|----------|
| Memorial Day, paid W. H. Scriggins, appropriation, 1920 | \$75.00 | |
| Balance from 1919 | 21.77 | |
| Old Home Day, paid Mildred T. Blanchard | 200.00 | |
| Town Fair, paid Mildred T. Blanchard | 200.00 | |
| | <hr/> | \$496.77 |

Unclassified :

Abatements :

| | |
|--|--------|
| George Bickford, paid in Farm- ington | \$5.00 |
| Delos Huckins, paid in Ash- land | 5.00 |
| Alfred Thompson, paid in Portsmouth | 5.00 |
| Geo. A. Pierce, over 70 years | 5.00 |
| John Donovan | 5.00 |

| | | |
|--|-------|-------|
| Geo. P. Baldric | 5.00 | |
| Arthur Wallace | 5.00 | |
| John Woodbridge, paid in Manchester | 5.00 | |
| Dennis Strout, paid in Maine | 5.00 | |
| Barry Hurley, under age | 5.00 | |
| C. B. Hoyt, error in taxes | 2.00 | |
| Samuel A. Hill, est. error in taxes | 10.00 | |
| Elmer F. Smith | .80 | |
| William H. Taylor, loss of ox | 2.60 | |
| Maude S. Conely, error in taxes | 12.75 | |
| Elmer Rich | 5.00 | |
| Earl Hutchins | 3.00 | |
| White H. Penniman, horse | 2.00 | |
| George McCrea, paid in Laconia | 3.00 | |
| | | <hr/> |
| | | 91.15 |

Miscellaneous:

| | | |
|--|----------|--------|
| B. C. Snyder, printing Town Reports and ballots | \$137.50 | |
| Laconia Nat'l Bank, safe de- posit box | 5.00 | |
| Blanchard Printing Co., tax bills | 10.00 | |
| Dr. A. B. Hoag, damage to wagon through defective culvert | 5.00 | |
| | | <hr/> |
| | | 157.50 |

New Construction and Improvements:

State Aid Construction:

Center Sandwich to Moultonboro Road

| | |
|----------------|---------|
| F. A. Bryer | \$67.56 |
| James Prescott | 70.89 |
| Walter Atwood | 60.67 |
| Fred Mudgett | 83.34 |
| George Cook | 60.67 |

| | |
|--|--------|
| Otis Cook | 58.67 |
| Wilfred Z. Plummer and horses | 154.68 |
| Michael Bulger | 56.89 |
| J. A. Smith | 8.00 |
| Everett Merryfield del. culvert | 8.37 |
| Meredith Grain Co., tiling, cement bags | 32.75 |
| F. O. Mason, horses | 58.67 |
| Walter Bryant and horses | 121.34 |
| John Bryant | 58.67 |
| Harry Blanchard, horses | 58.67 |
| Walter Avery | 58.67 |
| Lewis Tappan | 52.00 |
| Joseph Wilkins | 66.67 |
| Harry Avery and horses | 93.34 |
| William Heard, horses | 73.12 |
| Frank Mudgett | 73.78 |
| E. P. Wallace and horses | 109.34 |
| Clarence Bryant | 77.34 |
| Carl Thompson | 50.67 |
| Jesse Mudgett and horses | 138.68 |
| Fred Mudgett, Jr. | 44.67 |
| John Berry | 46.67 |
| Chas. Burleigh | 34.67 |
| Edgar Brown | 34.67 |
| Harry Wallace | 20.00 |
| O. Granville Smith | 12.67 |
| Fred Melanson, horses | 45.34 |
| Grace Burnham, horses | 24.00 |
| Asa Bryant | 22.67 |
| Fred Bickford | 18.67 |
| Fred Farmer | 22.67 |
| Eugene Mudgett | 18.67 |
| Watson Beach | 18.67 |

| | | |
|--|------------|-------------|
| Frank L. Hanson and horses | 8.00 | |
| Fred Burrows | 2.67 | |
| Graves | 29.40 | |
| Metal culvert | 53.42 | |
| | <hr/> | \$2,210.98 |
| State engineering and inspection | \$33.41 | |
| 3 bases and grates | 23.62 | |
| 2 culverts | 72.96 | |
| | <hr/> | 129.99 |
| | | <hr/> |
| Total construction cost paid by Town and State | | \$2,340.97 |
| New Equipment: | | |
| Chas. O. Smith, heating plant for town hall installed | | 294.10 |
| Indebtedness Payments: | | |
| Amoskeag National Bank, tem- porary loan | \$3,000.00 | |
| Interest on same | 28.67 | |
| | <hr/> | \$3,028.67 |
| Payments to other Governmental Divisions: | | |
| State of New Hampshire: | | |
| 2-5 of 363 \$5.00 poll taxes | 726.00 | |
| State tax | 4,410.00 | |
| War Relief | 588.00 | |
| Carroll County, County tax | 3,507.90 | |
| | <hr/> | \$9,231.90 |
| School district | | 7,741.40 |
| | | <hr/> |
| Total payments | | \$43,177.28 |

Wentworth Library

Receipts

| | |
|--|----------------|
| Balance brought forward | \$ 3.00 |
| Received from town, amount required by law | 81.90 |
| July, 1920: | |
| Received by sale of grass | 7.00 |
| Received by interest on Jewell fund | 20.00 |
| Received by interest on Charles Blanchard fund | 190.00 |
| August, 1920: | |
| Received from the Alfred Quimby fund | 200.00 |
| Received from fines | .56 |
| Total | <hr/> \$502.46 |

Expenditures

| | |
|--|---------|
| Mildred Blanchard, care of library, Jan., 1920, to Jan., 1921 | \$75.00 |
| Mildred Blanchard, additional salary | 30.00 |
| Mildred Blanchard, for opening library addi- tional days | 97.00 |
| Mrs. Cook, cleaning | 1.00 |
| D. D. Atwood, repairs on clock | 1.00 |
| Mildred Blanchard, having lock fixed postage, etc. | 2.37 |
| Blanchard Printing Co., paste labels, etc. | 9.10 |
| Mrs. Bryer, treasurer's book, postage, express, etc. | 4.25 |
| E. Merryfield, express | 1.05 |
| Lewis Garland, express | 1.10 |
| E. J. Bryant, oil, broom and supplies | 4.64 |
| Paul Hanson, kindling wood | 2.50 |
| Otis Cook, putting in wood | 3.25 |
| Paul Tibbetts, for putting in wood | 1.50 |

| | |
|-------------------------------------|--------|
| Guy Thompson, sawing wood | 4.00 |
| Harry Blanchard, four cords of wood | 36.00 |
| Paul Hanson, two cords green wood | 16.00 |
| Arthur Avery, two cords of dry wood | 20.00 |
| Express on books | 1.00 |
| Magazines for year | 41.50 |
| Books for the year | 147.98 |
| Balance on hand Jan. 31, 1921 | 2.22 |

\$502.46

Respectfully submitted,
 JESSE L. AMBROSE,
 E. LOUISE WHITE,
 KATHARINE F. BRYER,
 Trustees.

KATHARINE F. BRYER,
 Treasurer

Sandwich Veteran Association

Receipts

| | |
|--|---------|
| Balance in hands of treasurer. Jan. 31, 1920 | \$21.77 |
| Received of town treasurer | 75.00 |
| | <hr/> |
| | \$96.77 |

Expenditures

| | |
|--------------------------------|---------|
| Center Harbor Band | \$57.50 |
| Rev. Jobbins, speaker | 10.00 |
| F. L. Hanson, dinners for band | 12.00 |
| Flags and express | 11.60 |
| | <hr/> |
| | 91.10 |
| Cash balance | 5.67 |
| | <hr/> |
| | \$96.77 |

Old Home Week Association

Receipts

| | | |
|----------------------------------|----------|----------|
| Received from town treasurer | \$200.00 | |
| Received from Arthur M. Heard | 5.00 | |
| Received from Mrs. Carrie Tozzer | 2.00 | |
| | <hr/> | \$207.00 |

Expenditures

| | | |
|-------------------------------------|----------|----------|
| Center Harbor Band | \$85.00 | |
| St. Clair's Orchestra | 36.00 | |
| Rental of costumes | 36.00 | |
| C. S. Dorr, sports comm. | 14.30 | |
| E. Merrifield, transportation | 8.00 | |
| Blanchard Printing Co., invitations | 8.50 | |
| Blanchard Printing Co., fliers | 5.00 | |
| Mary E. Smith, postage | 4.90 | |
| Belle E. Forbush, postage | .45 | |
| Emma F. Gilman, supplies for picnic | 2.08 | |
| Meredith News, posters | 1.66 | |
| | <hr/> | |
| | \$201.89 | |
| Balance in hands of treasurer | \$5.11 | |
| | <hr/> | \$207.00 |

MILDRED T. BLANCHARD,
Treasurer.

Auditors' Report

We the auditors of the Town of Sandwich have this day examined the accounts of the selectmen, road agent, town treasurer, treasurer of library trustees, school board treasurer, treasurer of Veterans' Association, trustees of trust funds, treasurer of Old Home Week Association, and find them correctly cast and properly vouched, and find in the hands of the Town treasurer, William Heard, \$8,749.83. Katharine F. Bryer, treasurer of Library Trustees, \$2.22. Elmer B. Hart, treasurer of School Board, \$784.07. Mildred T. Blanchard, treasurer of Old Home Week Association, \$5.11, and Trustees of Trust Funds, \$1,342.21.

CHARLES R. FELLOWS,
SUMNER B. CLARK,
GUY B. THOMPSON,
Auditors.

Superintendent's Report

To the School Board and Citizens of Sandwich:

I hereby submit for your consideration my second annual report as superintendent of the Sandwich schools.

The Teacher Situation

The main purpose of the new school law is the equalization of educational opportunity. To provide as far as possible as good schools in the rural districts of the state as for the children of the cities and large towns. This was to be accomplished partly by making it possible through state aid for the poorer districts to pay salaries high enough to obtain just as good teachers as the richer places could afford. The law has failed largely in this purpose, but through no fault of its own. The constantly increasing shortage of properly qualified teachers has resulted in a lessening rather than an increase of efficiency in rural teaching. Tens of thousands of teachers who had never been paid more than enough to keep body and soul together were literally starved out of the profession during the second and third years of the war, and forced to seek better-paid employment. Then the cities with their graded schools, higher salaries and more attractive living conditions took their pick of what was left, leaving the less desirable of the rural positions to be filled with untrained and inexperienced teachers.

So, in spite of the fact that state aided towns are financially able to compete with the cities in paying adequate salaries to qualified teachers, this advantage has so far been more than offset by the lack of sufficient properly

qualified teachers to fill all rural positions even at the substantially increased salaries of the current year. Money will not hire teachers when there are no teachers to hire. Sandwich, not having qualified for state aid by making the necessary appropriations at the last district meeting, has been even more handicapped in this respect than neighboring towns.

Now just a word regarding the desirability of employing trained teachers. It is just as necessary that teachers should have special training for their work as it is that physicians and lawyers and engineers should have special training for their work. The fact of having attended school, even including college, does not qualify a person for a teaching position any more than living in a house qualifies a man to be a carpenter, or an architect.

We have some good experienced teachers, you say, who never had any professional training outside of their own experience in teaching. Yes, but what about the poor children they practiced on while gaining that experience. Would you want a carpenter to get his first training and practice in building a house for you? Would you want a man with no special training to try to learn the art of surgery by practicing on you in a delicate operation? Would you trust an important law case in the hands of a person untrained in the law? Then why should we trust the mental and moral training of children to the hands of persons not specially trained for their work?

True, there are now and then experienced teachers who never attended training school, but are shining stars in their profession. But they have got the required training, nevertheless, and have kept up to date by studying pedagogical books and periodicals and applying the principles learned therefrom in their daily work. They would never have attained much eminence through experience gained

in merely imitating the methods of the teachers from whom they received their own instruction. Most untrained teachers will not try to keep up-to-date by professional study. They do not realize the need for so doing. They go on from day to day in the same deadening grind in imitation of the teachers who taught them and who in their turn probably imitated their own teachers. Successive regimes of such imitators of imitations has produced a system of rural education suited only to the middle ages and so out of touch with modern conditions as to require drastically progressive remedial legislation to ensure proper education of rural school children.

I do not advocate the wholesale removal of experienced but untrained teachers even if it were possible to replace them at once with trained teachers. Many such teachers are doing excellent work along the lines of their limited knowledge and experience. Some of them are awakening to the necessity of study in order to get in touch with modern aims and methods, and with proper supervision and encouragement in conjunction with their years of experience in handling children will become efficient modern teachers. Most of them have seen years of faithful, arduous, and meagerly paid service and deserve every consideration commensurate with their willingness to study for their own professional improvement and to co-operate in the upbuilding of the school and the community. These teachers should be kept and trained in service whenever they prove amenable to such training. Otherwise their services should be dispensed with and more adaptable persons employed.

And it should be the general policy of the board and superintendent, when a teacher is lost either through resignation or otherwise, to replace her with the highest

grade of trained teacher available. For reasons above noted this policy could not be followed out with much resultant improvement in the teaching force during the last two years. In some cases when a teacher has been lost her place has of necessity been filled with a teacher of lower grade rather than higher. But the indications are that the teacher situation will improve from now on and if the supply of trained teachers ever approaches the demand it will be possible to supply the rural schools of the state with teachers of the highest grade.

In regard to teachers' salaries those who look forward to a general reduction in teachers' pay will be disappointed. The general level will probably remain about as it is at present. The wage-lowering tendency of an increasing supply of teachers will be offset by higher standards of qualification. This does not mean that there will be no readjustment of teachers' salaries relatively. Such readjustment is badly needed. The exigencies of the occasion have obliged us to pay about equal salaries to all teachers of experience, regardless of their relative efficiency and to pay untrained teachers more than their services were worth in order to keep the schools open. The best teachers are not yet getting enough for their services. They will get more. The value of some teachers to the school and the community can hardly be expressed in terms of dollars and cents. The least efficient are often getting more than they are worth and can look forward to salary reductions and to being dropped eventually unless they awake to the need for professional training plus a real live interest in their work. As normal conditions are approached teachers' salaries will be based more and more closely on their interest and efficiency in their work.

One of the most serious as well as most needless of the obstacles to the securing of high-grade teachers, es-

pecially for the more remote rural schools, is the lack of suitable boarding places within reasonable walking distance of the school buildings. There are usually comfortable homes conveniently located, but they will not board the teachers. Here is a chance for civic patriotism in general and Women's Clubs in particular to function to practical advantage in the community.

School Supplies and Equipment

It ought to be evident to any thinking individual that the narrower the range of books read and studied by children the narrower will be their mental equipment and hence their outlook on life as adults. Spiritual and material progress of the present generation has been and is being woefully retarded by the narrow views and prejudices of local leaders induced by the soul-cramping narrowness of the traditional school program of twenty years ago and more with its meager amount of broadening subject matter. Drill, drill, drill, was the rule, cultural knowledge and the higher thought processes in learning being utterly ignored. A wide variety of well-selected books read and studied is absolutely essential to any sort of education beyond the narrowest and dullest routine drill.

In making purchases of textbooks and supplies for the Sandwich schools I have assumed that the boys and girls of Sandwich are just as good and bright and worth just as much to the community and the state and the nation as those of any community in the state. I further assumed that the parents and other citizens of Sandwich believed these children to be the equals of any others and deserving of just as much consideration in the way of educational advantages. And that, if any reasonable advantages possessed by the girls and boys of other communities were

lacking in the schools of Sandwich that these same parents and citizens would expect their superintendent to discover these lacks and remedy them.

In accordance with these assumptions, I have taken special pains to equip the schools of Sandwich not only with modern texts in accord with modern ideals, aims, and methods in education, but also with a good variety of the best informational books to supplement the regular texts in broadening the minds of the pupils. Is the expense worth while? Don't ask me. I might be prejudiced. Ask the boys and girls whether or not school is more interesting and worth while than it used to be. Ask them whether or not they are learning more or less than they used to. And then don't try to contradict them. They know, and I am willing to abide by their decision.

Although a good workman can do a passable job with a few makeshift tools, nevertheless, he can do a better job in much less time and with much less effort if he has proper tools with which to work. So it is with the good teacher. The more time and energy-saving devices a school-room is equipped with, the more efficiently can a teacher utilize her stock of time and energy for the benefit of the school and the community. In accordance with this point of view the Sandwich schools are being generously but not extravagantly supplied with most of the conveniences usually furnished in up-to-date rural school systems. These supplies are of great help to teachers and pupils in turning out more and better work.

Although the cost for these items of books and supplies has been much larger than Sandwich has been accustomed to pay in past years, it is no proof that present expenditures are too large. It may well be that past expenditures have been too small. Moreover, three things should be remembered: (a) that the better equipment of textbooks

and supplies will result in constantly increasing efficiency in the schools as teachers and pupils become proficient in their use; (b) that prices of these goods have at least doubled in the last two or three years so that the actual increase in expenditure is not nearly so great as it seems at first thought; and (c) that after all, the expense for books and supplies is only a small part of the total cost of running the schools. Note also that, when the schools are once adequately equipped with books, the further expense for this item will be small for several years, so that the average annual expense will not be excessive for a term of years. It is not as though three or four hundred dollars had to be spent for books *every* year. By the time these new books have to be replaced we hope that Sandwich will have qualified for state aid so that the replacement will be taken care of by the five-dollar tax, without any extra strain on the town's finances.

There were certain other things in the way of permanent equipment such as maps, globes, reference books, adjustable seats, etc., with which I found the schools to be very poorly supplied. This need has been partially supplied by a gift from the Quimby Memorial Fund of six sets of splendid wall maps costing two hundred dollars. Globes are absolutely essential to the efficient teaching of geography. In the Sandwich schools there are none or practically none since what there are are in such poor condition as to be most useless. Encyclopedias and other reference books are practical necessities in any properly conducted modern school. Song books are needed also. A few adjustable seats are needed in each room in order that the various sizes of children may be seated with due regard to their physical welfare. All these articles come under the head of "new equipment" and are not provided for in the regular school funds. The district should make

a special appropriation of about \$200 for three years to provide for these serious needs of the schools. Once equipped with these things, it would be years before they would have to be replaced and replacement of school equipment is provided for by state aid.

Improvements

Last year I called your attention to my extensive use of standardized tests and measurements in the schools and explained briefly their advantages over any other method of testing children for progress in school work. This system of testing has been still further extended and refined and its advantages become more apparent every day as the achievement records of the pupils become more complete. I have on file in my office the complete progress records of every pupil in the district since I began work here. These records are in condensed and easily understood graphic form and represent the pupils' actual accomplishments as measured in the most scientifically accurate way yet devised. They enable us to group the children into classes in such a way as to obtain the most uniform amount and quality of work from each class; they enable me to advise intelligently with teachers as to the most advisable treatment to be accorded individual pupils who are having trouble with their school work; they enable teachers to locate the special weaknesses of individuals and classes so that they can concentrate their teaching effort where it will do the most good; and they furnish a strong motivating influence to the pupils themselves. They also provide a safe, sane, and impartial basis for promoting pupils from grade to grade, leaving no chance for charges of favoritism on the part of teachers. Furthermore they measure accurately the efficiency of teachers as well as the progress of pupils and at one and the same

time. The record of the pupils' progress is the measure of the teacher's ability. It is perfectly fair to measure a teacher's efficiency by the progress made by mentally normal children under her instruction, provided we have some means of knowing which are the mentally normal pupils and just how much progress they ought to make each year. The standardized tests and scales provide just that necessary means.

The intensive campaign began in the schools last year for improvement in silent reading ability is beginning to bear rich fruit. Ability to gather thoughts rapidly and silently from the printed page is being rapidly developed in all the schools where teachers have co-operated systematically and intelligently in carrying out the silent reading program by approved methods. The progress made by the four lower grades is particularly encouraging since it is in these grades that good reading habits must be acquired, if at all.

Special attention has also been given to speed and accuracy in the fundamental operations of arithmetic with excellent results. By means of the Courtis Standard Practice Tests and other special drill methods, a high degree of proficiency has been developed in all grades, but especially in the lower grades, as the younger children are always more responsive to drill work than the older children and the results are more lasting.

The altering of the school buildings last fall so as to have all windows in the left and rear of the pupils is the most notable improvement of the year along the line of proper sanitary measures for the protection of the health of the children. This arrangement of the lighting does away with the dangerous and annoying cross lights and the short blackboards between windows. The sight destroying front window has also been eliminated. Walls

repainted a light color and ceilings whitened, together with light colored curtains, make available for purposes of vision most of the light admitted at the windows instead of permitting the greater part of it to be absorbed by dark colored walls and green curtains.

I take pleasure in expressing at this time my appreciation of the continued helpful co-operation and intelligent interest of the school board in my work.

Respectfully submitted,

SAMUEL S. BROOKS,

Supt. of Schools.

Report of School Board

We the School Board of the School District of Sandwich hereby submit the following report:

Receipts

| | |
|--|----------|
| Balance in treasury Jan. 31, 1919 | \$399.62 |
| Amount required by law | 5048.72 |
| Repairs of school houses | 200.00 |
| Books and supplies | 200.00 |
| High school tuition | 275.00 |
| Officers' salaries | 187.00 |
| Per capita tax | 316.00 |
| Tuition rebate | 9.16 |
| Interest on school fund note | 133.92 |
| Dog licenses for 1918 | 116.90 |
| Tuition paid by Tamworth | 27.00 |
| Tuition paid by Moultonboro | 14.00 |
| Deficiency appropriation (1920 School meeting) | 2,500.00 |

| | |
|---|------------|
| Amount advanced by selectmen | 400.00 |
| Total receipts from Feb. 1, 1919, to Aug. 31, 1920 | \$9,827.32 |
| Order drawn Aug., 1920, paid Sept., 1920 | 31.41 |
| | <hr/> |
| | \$9,858.73 |

Payments

| | |
|---|------------|
| Payments of bills from previous year, Feb. 1, 1919, to Aug. 31, 1919 | \$2,211.03 |
| Orders No. 61 and No. 62 previous to Feb. 1, 1919 | 8.50 |
| Salaries of district officers | 187.00 |
| Superintendent's excess salary | 78.28 |
| Truant officer | 16.50 |
| Expenses of administration | 38.43 |
| Teachers' salaries | 3,867.92 |
| Text books | 242.11 |
| Scholars' supplies | 163.89 |
| Other expenses of instruction | 23.68 |
| Janitor service | 107.55 |
| Fuel | 346.00 |
| Janitors' supplies | 11.24 |
| Minor repairs and expenses | 38.01 |
| Transportation of pupils | 1,285.60 |
| High school and academy tuition | 241.00 |
| Elementary school tuition | 58.00 |
| Other special activities | 4.00 |
| Alterations of old buildings | 613.54 |
| New equipment | 41.55 |
| Per capita tax | 274.00 |
| | <hr/> |
| Total payments from Feb. 1, 1919 to Aug. 31, 1920 | \$9,858.73 |

SCHOOL BUDGET

Required annual report of School Board to district, stating amount of money needed for support of schools and for statutory requirements (see Laws of 1919, 106:21).

1. Amount of money required by law (\$3.50 on each \$1,000 of the 1921 inventory).

2. Statement in detail of the additional amount of money required for the support of schools, and payment of statutory obligations for the ensuing fiscal year.

| | Elementary Schools | High Schools |
|---|-----------------------|-----------------|
| I. Budget (School Money): | | |
| (a) For support of schools | \$8,100.00 | |
| (This is school money and may be used for maintaining schools, including the purchase of fuel and other supplies, the transportation of pupils, and incidental repairs not exceeding 5 per cent of school money.) | | |
| (b) For purchase of text books and supplies | 450.00 | |
| (c) For the purchase of flags and appurtenances | 25.00 | |
| (d) For the payment of tuitions at high schools and academies | | 350.00 |
| | <hr/> | <hr/> |
| (e) Total amount required for above items | \$8,575.00 | \$350.00 |

| | |
|--|------------|
| (f) Estimate of amount of a \$5.00 tax on the 1921 in- ventory | \$6,930.00 |
|--|------------|

II. Requirements to meet Budget:

| | |
|--|------------|
| (a) For support of element- ary schools | \$6,930.00 |
|--|------------|

(If the amount required for elementary schools is more than the amount of a \$5.00 tax—the amount of a \$5.00 tax should be reported — otherwise the amount required.)

| | |
|---|--------|
| (b) For support of high school or payment of high school tuitions | 350.00 |
|---|--------|

(Ordinarily districts that support a high school do not pay tuitions. Both items might be required.)

| | |
|--|------------|
| Total for support of all schools (School Money) | \$7,280.00 |
|--|------------|

III. School Board Report of Assessment Required:

| | |
|---|------------|
| (1) For the support of schools and the purchase of re- quired books, supplies and flags, and the payment of high school tuition | \$7,280.00 |
|---|------------|

| | |
|---|------------|
| Estimated \$3.50 tax on 1921 inventory | \$4,851.00 |
|---|------------|

| | |
|--|----------|
| Estimate of additional sums needed | 2,429.00 |
| (2) For the payment of the per capita tax (statutory) | 196.00 |
| (5) For the payment of other statutory requirements (if any) | 100.00 |

MABEL I. QUIMBY,
LIZZIE B. GRAVES,
ALBERT B. HOAG,
School Board of Sandwich.

School Treasurer's Report

School District of Sandwich, N. H.

Treasurer's Report Ending January 31, 1921

| | |
|---|------------|
| Balance from last year | \$861.77 |
| Received from Tamworth School District Tu- ition | 36.00 |
| Received from Moultonboro School District School tuition | 26.00 |
| Received from sale of second-hand window | 20.00 |
| Received from Milton Bradley refund | 28.06 |
| Received from town treasurer on town orders | 7,741.40 |
| | <hr/> |
| | \$8,713.23 |
| By paid, School Board, orders to Sept. 1, 1920 | \$3,748.18 |
| By paid, on School Board, orders from Sept. 1, 1920, to January 31, 1921 | 4,180.98 |
| Cash on hand | 784.07 |
| | <hr/> |
| | \$8,713.23 |

ELMER B. HART,
School Treasurer.

REPORT OF THE TRUST FUNDS OF THE TOWN OF SANDWICH, N. H., ON JANUARY 31, 1921

| Date of Creation | TRUST FUNDS — PURPOSE OF CREATION | How INVESTED | Amount of Principle | Rate of Interest | Balance of In come on hand at beginning of Year | Income During Year | Expended During year | Balance of In come on hand at end of year |
|------------------|--|----------------------------|---------------------|------------------|---|--------------------|----------------------|---|
| Feb. 8, 1910 | William Burleigh, Cemetery Fund | New Hampshire Savings Bank | \$107.43 | | \$12.46 | \$4.76 | \$4.76 | \$12.46 |
| Feb. 8, 1910 | Orville P. Worrall | " | 210.55 | | 3.32 | 8.12 | 8.12 | 3.32 |
| Feb. 8, 1910 | Chas. Blanchard | " | 100.00 | | | 4.00 | 4.00 | |
| Dec. 31, 1910 | Susan A. Sherman | " | 150.00 | | | 6.00 | 6.00 | |
| Dec. 26, 1911 | Samuel Chase | " | 50.00 | | | 2.00 | 2.00 | |
| Sept. 26, 1911 | Alfred Marston | " | 500.00 | | | 20.00 | 20.00 | |
| Apr. 127, 1914 | Eliza B. Atwood | " | 25.00 | | 1.00 | 1.04 | 1.04 | 1.04 |
| Nov. 24, 1914 | Mrs. James E. Mudgett | " | 25.00 | | | 1.00 | 1.00 | |
| Jan. 3, 1916 | C. H. White | Amoskeag | 1000.00 | | 145.57 | 45.24 | 15.00 | 175.81 |
| Jan. 27, 1917 | Mrs. Henry Hanson | New Hampshire | 25.00 | | | 1.00 | 1.00 | |
| Feb. 14, 1917 | " Mary Peaslee | " | 100.00 | | | 4.00 | 4.00 | |
| Feb. 14, 1917 | " Nellie J. Nicol | " | 100.00 | | | 4.00 | 4.00 | |
| Feb. 4, 1918 | " Emma Cox | " | 25.00 | | | 1.00 | 1.00 | |
| Feb. 4, 1918 | Misses Mason | " | 100.00 | | | 4.00 | 4.00 | |
| Sept. 3, 1920 | Geo. W. Thompson | " | 190.00 | | | 1.00 | 1.00 | |
| Jan. 1, 1921 | Wilson D. George | " | 150.40 | | | | | |
| Oct. 22, 1920 | Erastus P. J. Jewell Library Fund | " | 500.00 | | | 20.00 | 20.00 | |
| Dec. 30, 1912 | Charles Blanchard | Government Bond | 4000.00 | 4 3/4 p. c. | | 190.00 | 190.00 | |
| May 1, 1919 | Miss Mabel Sturges, at maturity for school | War Savings Stamp | 100.00 | | | | | |
| Sept. 1, 1918 | Charles Blanchard, Highway Fund | Gov't Municipal Bonds | 31352.00 | | 689.42 | 1719.58 | 1319.42 | 10.8958 |
| May 1, 1919 | " " " " | New Hampshire Savings Bank | 1211.73 | | | | | |
| Nov. 23, 1920 | " " " " | Currier Place | 1000.00 | | 72.00 | 60.00 | 72.00 | 60.00 |
| May 1, 1919 | " " " " | Town of Sandwich | 2232.00 | | 133.92 | | 133.92 | |
| Jan. 31, 1918 | School Fund Note | | | | | | | |

ELMER B. HART,
DANIEL D. ATWOOD,
WILLIS B. MARSTON,
Trustees

VITAL STATISTICS

TO THE SELECTMEN — In compliance with an act of Legislature passed June session, 1887, requiring clerks of towns and cities to furnish a transcript of the record of births, marriages, and deaths to the municipal officers for publication in the Annual Report, I hereby submit the following.

Births in the town of Sandwich for the year ending December 31, 1920

| Date | Name of the Child (if any) | Sex and Condition | | | Name of Father | Maiden Name of Mother | Color of Parents | Residence of Parents | Occupation of Father | Birthplace of Father | Birthplace of Mother |
|---------|-------------------------------|-------------------|---------------------|--------------|---------------------|-----------------------|------------------|----------------------|----------------------|----------------------|----------------------|
| | | Male or Female | Living or Stillborn | No. of child | | | | | | | |
| Mar. 9 | Philip William | Male | Living | 1 | William P. Drew | Lena M. Tappan | White | Sandwich | Lumber | Dover | Sandwich |
| Apr. 2 | Burton Frye | Male | " | 1 | David J. Peaslee | Bernice Frye | " | " | Laborer | Sandwich | Lowell, Mass. |
| Apr. 14 | Clyde Edwin | " | " | 2 | Harry Wallace | Hattie M. Plummer | " | " | Farmer | " | Sandwich |
| June 28 | Ellen Elizabeth | Female | " | 1 | Clarence R. Plummer | Luella M. Sturgis | " | " | Millman | " | " |
| July 18 | Sherman W. | Male | " | 1 | William E. Demick | Dorothy Wing | " | " | Laborer | Fryeburg, Maine | Lynn, Mass. |
| July 23 | — | Male | Stillborn | 1 | George G. Watt | Elizabeth Eddy | " | " | Bank Clerk | W. Roxbury, Mass. | Auburn, N. Y. |
| Aug. 27 | Bessie E. | Female | Living | 7 | Jesse Mudgett | Jennie E. Sturgis | " | " | Farmer | Sandwich | Albany |
| Oct. 13 | — | Male | Stillborn | 1 | Julius H. Smith | Isabel H. Smith | " | " | " | " | Holderness |
| Oct. 18 | — | " | Living | 2 | Harry H. Smith | Bessie Blanchard | " | " | Farmer | " | Sandwich |
| Oct. 20 | Kenneth Arven | " | Stillborn | 1 | Millard R. Foss | Doris A. Davie | " | " | Carpenter | Moultonboro | " |
| Nov. 23 | — | " | Living | 1 | Lewis D. Garland | Ebba O. Sloberg | " | " | Stage Driver | Sandwich | Cambridge, Mass. |
| Dec. 25 | Emily Eleanor | Female | Living | 3 | | | | | | | |

Marriages in the town of Sandwich for the year ending December 31, 1920

| Date | Place of Marriage | Name and Surname of Groom and Bride and Residence of each at time of Marriage | Age in Yrs. | Color | Occupation of Groom and Bride | Birthplace of each | Name of Parents | Birthplace of Parents | Name, Residence and Official Station of Person by whom Married |
|---------|-------------------|---|-------------|-------|-------------------------------|------------------------|--|--|--|
| Jan. 7 | Center Harbor | Charles S. Burnham Sandwich | 37 | White | U. S. Mail | Sandwich | E. W. Burnham Susan M. Smith | Sandwich | Frederic A. Baleou Clergyman |
| Feb. 22 | Sandwich | Jeanette T. Clark Rockland, Mass. | 38 | White | Housekeeper | Hingham, Mass. | Charles M. Clark Elizabeth M. Tower | Portland, Maine Hingham, Mass. | Center Harbor |
| Mar. 20 | Sandwich | Fred A. Bickford Rumney | 26 | White | Lumber | E. Haverhill | Nathan A. Bickford Viola Avery | Dorchester Rumney | Edwin S. Coller Clergyman |
| May 1 | Sandwich | Stella M. Crawford Ashland | 24 | White | Housekeeper | No. Holderness | Henry A. Crawford Emma McDonald | Ashland Nova Scotia | Center Sandwich |
| May 1 | Sandwich | Norman E. Merryfield Sandwich | 18 | White | Laborer | Portersfield, Me. | Everett Merryfield Emma L. Nicol | Portersfield, Me. Somerville, Mass. | Edwin S. Coller Clergyman |
| May 1 | Sandwich | Doris L. Gault Sandwich | 16 | White | At Home | Sandwich | George Gault Eva Bagley | Sandwich | Center Sandwich |
| May 1 | Sandwich | Hiram S. Corliss Sandwich | 76 | White | Farmer | Sandwich | Benjamin Corliss Mary Hubbard | Sandwich Acton, Maine | Edward W. Jobbins Clergyman |
| Oct. 3 | Epsom | Henrietta S. Brown Sandwich | 68 | White | Housekeeper | Devonshire England | — — — — | — — — — | Moultonboro |
| Oct. 17 | Sandwich | Charles E. Heath Sandwich | 25 | White | Chauffeur | Sandwich | Benjamin Heath Lydia Moulton | Sandwich | Charles W. Leighton Justice of Peace |
| Oct. 17 | Sandwich | Hazel A. Blake Lowell, Mass. | 27 | White | At Home | Plymouth | Charles Chandler Mary Avery | Plymouth Plymouth | Epsom |
| Nov. 15 | Manchester | Charles J. Davis Sandwich | 38 | White | Carpenter | Newmarket | James C. W. Davis Minerva Stockpole | Barrington Kennebunkp't, Me. | Ansel E. Lee Justice of Peace |
| Nov. 15 | Manchester | Charlotte M. Wallace Sandwich | 64 | White | At Home | Dunbarton | James O. McCauley Louisa C. Jones | Dunbarton Litchfield | North Sandwich |
| Nov. 15 | Manchester | James H. Beede Sandwich | 44 | White | Farmer | Sandwich | J. Edwin Beede Augusta Sullivan | Sandwich Sandbornon | Horace B. Williams Clergyman |
| Dec. 7 | Sandwich | Harriet Burrows Sandwich | 47 | White | Housekeeper | Sandwich | Daniel Foss Mary Caverly | Sandwich | Manchester |
| Dec. 7 | Sandwich | LeRoy Sanders Seattle, Wash. | 35 | White | Newspaper | Salt Lake City Utah | Edmund Sanders Jane Gribble | Utah | Thomas H. Stacy Clergyman |
| Dec. 7 | Sandwich | Ruth Hamilton Hoyt Pasadena, Calif. | 24 | White | At Home | Pasadena California | Albert S. Hoyt Minerva Hamilton | New York New York | Center Sandwich |

Deaths in the Town of Sandwich for the year ending December 31, 1920

| Date | Name of Deceased | Age | | | Place of Birth | Sex and condition | | Occupation | Place of Birth | | Name of Father | Maiden Name of Mother | |
|---------|----------------------|-------|--------|----|--------------------|-------------------|-------|------------|---------------------------|--------------|----------------|-----------------------|-------------------|
| | | Years | Months | | | Male or Female | Color | | Single Married or Widowed | Father | | | Mother |
| | | | Days | | | | | | | | | | |
| Jan. 9 | Margaret C. Williams | 73 | 6 | 1 | Scotland | Female | White | Widow | Housewife | Scotland | Scotland | Mr. Slavin | Susan W. Hill |
| Jan. 16 | Frank P. Tilton | 67 | 1 | 4 | Sandwich | Male | White | Single | Mail carrier | Sandwich | Sanford, Me. | David Tilton | — Rice |
| Jan. 20 | Daniel Moulton | 86 | 1 | 11 | Sandwich | Male | White | Widowed | Carpenter | Sandwich | Wells, Me. | Jeremiah Moulton | Maria Blackie |
| Feb. 1 | Everett S. Perkins | 65 | 9 | 22 | Wells, Me. | Male | White | " | Shoemaker | Norfolk, Me. | Halifax, N. S. | George Perkins | Jennie B. Manning |
| Feb. 2 | Lauretta M. Graves | 3 | 2 | | Sandwich | Female | White | Single | Farmer | Runney | Sandwich | Arthur W. Avery | Dorothy Vittum |
| Feb. 23 | Aubrey M. Graves | 76 | 8 | 25 | Sandwich | Male | White | Married | " | Sandwich | " | Ross C. Graves | Sophia E. Wallace |
| Mar. 11 | John L. Burrows | 56 | 7 | 5 | Sandwich | Male | White | Div. | Housekeeper | Lebanon, Me. | " | James W. Burrows | Sarah D. Thompson |
| Mar. 25 | Nellie F. Dodge | 53 | 6 | 7 | " | Female | White | Single | Farmer | Me. | " | Nathaniel Burrows | R. H. Hill |
| April 8 | Samuel A. Hill | 79 | 10 | 7 | " | Male | White | Single | " | Sandwich | Tamworth | David J. Brown | Sarah Felch |
| May 29 | Daniel O. Brown | 61 | 0 | 26 | " | " | White | Married | Merchant | " | Moultonboro | Oliver A. Palmer | Caroline Moulton |
| May 26 | Willard F. Palmer | 67 | 2 | 11 | Sandwich | " | White | Single | " | " | Lowell, Mass. | David J. Peaslee | Bernice Frye |
| June 13 | Burton F. Peaslee | 73 | 7 | 8 | Crown Point, N. Y. | Female | White | Wid. | Housekeeper | Bethlehem | " | Darius Sanborn | — Crossman |
| June 16 | Anna D. Gordon | 77 | 0 | 10 | Sandwich | Male | White | Single | Farmer | Sandwich | Sandwich | Jesse Cook | Patience Cook |
| June 17 | T. Olin Cook | | | | | | | | | | | | |

Deaths—Continued

| | | | | | | | | | | | | |
|----------|------------------------|----|----|----|---------------------|--------|---------|-------------|---|--|------------------|------------------|
| July 23 | George C. Flett | 60 | 11 | 29 | Nelson, N. B. | Male | Married | Printing | Nelson, N. B. West Roxbury, Mass. | Gloucester, Scotland Auburn, N. Y. | William Flett | Helen Robertson |
| July 23 | — Watt | 0 | 0 | 0 | Sandwich | " | Single | | | | George G. Watt | Elizabeth Eddy |
| July 28 | Thomas W. Hoag | 73 | 2 | 18 | " | " | Married | Farmer | Sandwich | Sandwich | Russell Hoag | Naomi Beede |
| July 29 | George O. Hanson | 74 | 6 | 16 | Moultonboro | " | Wid. | " | Moultonboro | England | Charles Hanson | |
| Sept. 30 | William Knight | 84 | 4 | 27 | Gleeson Eng. | " | " | Pipe fitter | England | Holderness | William Knight | |
| Oct. 13 | — Smith | 0 | 0 | 0 | Sandwich | " | Single | At. home | Sandwich | Westbrook, Me. | John B. Cartland | Isabel E. Smith |
| Oct. 22 | Martha E. Hoag | 67 | 4 | 23 | Parsonfield, Me. | Female | Wid. | Farmer | Parsonfield, Me. | Sandwich | John Clark | Cynthia Winslowe |
| Nov. 3 | John R. Clark | 61 | 21 | 21 | Sandwich | Male | Single | Rancher | Sandwich | Lebanon, | — Kendall | Grace E. Vittum |
| Nov. 13 | George W. Shankland | 67 | 5 | 14 | Marshfield, Ind. | " | Married | | W. Lebanon, Ind. | Lebanon, Ind. | Millard R. Foss | Amanda Harris |
| Nov. 20 | — Foss | 0 | 0 | 0 | " | " | Single | Lumberman | Moultonboro | Sandwich | Doris A. Davie | Mary A. Fraser |
| Dec. 3 | Daniel Basker | 25 | 1 | 1 | " | " | | | | | Daniel Basker | |

I hereby certify that the above and foregoing is a true transcript of the records of all the Births, Marriages and Deaths that have been reported to me for the year ending December 31, 1920.

CHARLES O. SMITH,
Town Clerk



